O.R. TAMBO DISTRICT MUNICIPALITY

FINAL SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)

2024-2025

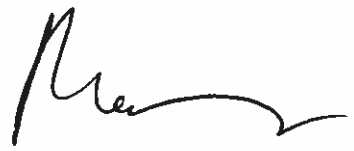
@ortambodm O. R Tambo District Municipality

O.R. TAMBO DISTRICT MUNICIPALITY

2030 NDP

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, **Phumlani Basil Mase**, in my capacity as the Municipal Manager of O.R. Tambo District Municipality (ORTDM) submit this Service Delivery and Budget Implementation Plan (SDBIP) for the 2024/2025 financial year for approval by the Executive Mayor. This SDBIP has been prepared in terms of the stipulated requirements as documented in Local Government: Municipal Finance Management Act 56 of 2003.

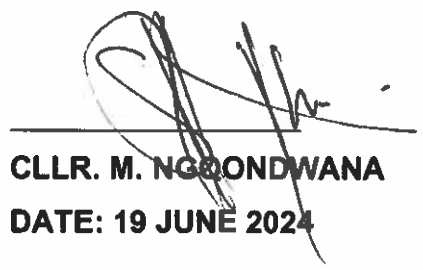


MR. P.B. MASE

DATE: 19 JUNE 2024

EXECUTIVE MAYOR'S APPROVAL

I, **Mesuli Ngqondwana**, in my capacity as the Executive Mayor of O.R. Tambo District Municipality (ORTDM), hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2024/2025 financial year as required in terms of Section 53 (1) (c) (ii) of the Local Government: Municipal Finance Management Act 56 of 2003.



CLLR. M. NGQONDWANA
DATE: 19 JUNE 2024

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LIST OF ABBREVIATIONS

A/A:	Administrative Area
AG:	Auditor General
AGSA:	Auditor General South Africa
B2B:	Back to Basics
BCM:	Budget Cycle Matrix
CDW:	Community Development Worker
CFO:	Chief Financial Officer
COGTA:	Cooperative Governance and Traditional Affairs
DCF:	District Communication Forum
DCoG:	Department of Cooperative Governance
DM:	District Municipality
DMP:	Disaster Management Plan
DRA:	Disaster Risk Assessment
DRM:	Disaster Risk Management
DWA:	Department of Water Affairs
DWAF:	Department of Water Affairs and Forestry
ECD:	Early Childhood Development
EIA:	Environmental Impact Assessment
EMP:	Environmental Management Plan
EMS:	Emergency Medical Services
EPWP:	Expanded Public Works Programme
FDI:	Foreign Direct Investment
FIS:	Focused Intervention Study
FPA:	Fire Protection Area
FY:	Financial Year
GRAP:	Generally Recognised Accounting Practice
GVA:	Gross Value Added
HR:	Human Resources
HSP:	Housing Sector Plan
ICT:	Information and Communications Technology
IDP:	Integrated Development Plan
IGR:	Inter-Governmental Relations
IHLM	Ingquza Hill Local Municipality
IPTN:	Integrated Public Transport Network
IS:	Information Systems
ITCC:	Integrated Transport Coordinating Committee
ITP:	Integrated Transport Plan
IWMP:	Integrated Waste Management Plan
KPA:	Key Performance Area
KPI:	Key Performance Indicator
KSDLM:	King Sabata Dalindyebo Local Municipality
LED:	Local Economic Development
LG:	Local Government
LGE:	Local Government Elections

LGSETA:	Local Government Sector Education and Training Authority
LLF:	Local Labour Forum
LM:	Local Municipality
MAAP:	Management Audit Action Plan
MANCO:	Management Committee
MAYCO:	Mayoral Committee
MEC:	Member of the Executive Council
MFMA:	Municipal Finance Management Act
MHLM	Mhlontlo Local Municipality
MHS:	Municipal Health Services
MIG:	Municipal Infrastructure Grant
MM:	Municipal Manager
MMC:	Member of Mayoral Committee
MOM:	Municipal Oversight Model
MOA:	Memorandum of Agreement
MOU:	Memorandum of Understanding
MPAC:	Municipal Public Accounts Committee
MRM:	Moral Regeneration Movement
MSA:	Municipal Systems Act
mSCOA:	Municipal Standard Chart of Accounts
MTEF:	Medium Term Expenditure Framework
MTREF:	Medium Term Revenue and Expenditure Framework
MuniMEC:	Intergovernmental body consisting of CoGTA MEC and all Mayors of the Province
MWIG:	Municipal Water Infrastructure Grant
NDP:	National Development Plan
NEMA:	National Environmental Management Act
NEMWA:	National Environmental Management Waste Act
NHI:	National Health Insurance
NKPI:	National Key Performance Indicator
NLM	Nyandeni Local Municipality
NMDC:	National Disaster Management Centre
NMDF:	National Disaster Management Framework
NMT:	Non-motorised Transport
NQF:	National Qualifications Framework
NSDP:	National Spatial Development Perspective
NSDS:	National Skills Development Strategy
NTSS:	National Tourism Sector Strategy
OHS:	Occupational Health and Safety
ORTDM:	OR Tambo District Municipality
PC:	Primary Corridor
PDP:	Provincial Development Plan
PE:	Performance Enabler
PFMA:	Public Finance Management Act
PHC:	Primary Health Care
PIPTNMP:	Provincial Integrated Public Transport Network Management Plan

PMO:	Project Management Office
PMS:	Performance Management System
PMU:	Project Management Unit
PN:	Primary Node
PSJLM	Port St Johns Local Municipality
PT:	Public Transport
PTA:	Provincial Tourism Authority
RBIG:	Regional Bulk Infrastructure Grant
RRAMS:	Rural Roads Assessment Management Systems
SALGA:	South African Local Government Association
SANRAL:	South African National Roads Agency
SAPS:	South African Police Service
SASSA:	South African Social Security Agency
SCM:	Supply Chain Management
SDBIP:	Service Delivery and Budget Implementation Plan
SDF:	Spatial Development Framework
SDGs:	Sustainable Development Goals
SMME:	Small, Medium and Micro Enterprises
SOC:	State Owned Corporation
SONA:	State of the Nation Address
SOPA:	State of the Province Address
SoP:	Separation of Powers
SPLUMA:	Spatial Land Use Management Act
SPU:	Special Programmes Unit
SRACH:	Sports, Recreation, Arts, Culture and Heritage
SR-TF:	Special Routes- Tourism Focus
TN:	Tertiary Node
VIP:	Ventilated Improvement Pit
WBOT:	Ward Based Outreach Team
WBPIS:	Ward Based Planning and Information System
WCSEZ:	Wild Coast Special Economic Zone
WMA:	Water Management Area
WSA:	Water Services Authority
WSP:	Water Services Provider
WSDP:	Water Services Development Plan

INTRODUCTION

The Municipal Finance Management Act (MFMA) No 56 of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan (IDP). The SDBIP is a contract between Council, administration & community. It gives effect to the IDP and budget of the municipality. The municipal budget shall give effect to the strategic objectives contained in the IDP. The SDBIP shall contain details on the execution of the budget & information on programmes & projects. There should be regular reporting on progress on the programmes or projects hence the performance evaluation have been indicated in the document. The SDBIP intends to empower councillors to perform their oversight responsibility better.

Section 69 (3) (a) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) requires the Accounting Officer to submit a draft Service Delivery and Budget Implementation Plan (SDBIP) to the Mayor: no later than 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP no later than 28 days after the approval of the Budget in accordance with section 53 (1) (c) (ii) of the MFMA.

LEGISLATIVE FRAMEWORK

The Local Government: Municipal Finance Management Act, 56 of 2003 (MFMA) defines the SDBIP is as a detailed plan approved by the Mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing that municipality's delivery of municipal services and its annual budget which must include the following:

a) projections for each month of:
   (i) revenue to be collected by source; and
   (ii) operational and capital expenditure by vote
b) service delivery targets and performance indicators for each quarter; and
c) other matters prescribed.

In addition to the requirements as per the MFMA, Circular 13 as published by National Treasury requires the submission of a capital works plan. Therefore, the SDBIP must contain the following information:

- Monthly projections of revenue to be collected by source;
- Monthly projections of expenditure (operating and capital) and revenue by vote;
- Quarterly projections of service delivery targets and performance indicators by vote;
- Ward information for expenditure and delivery; and
- Detailed capital works plan broken down by ward.

In terms of the MFMA, the process for the finalisation of the SDBIP is as follows:

- The Accounting Officer (Municipal Manager) is required to submit a draft SDBIP to the Mayor within 14 days of the approval of the Budget;
- The Mayor is expected to approve the SDBIP within 28 days after the approval of the Budget; and
- The Mayor is required to make public the SDBIP no later than 14 days after its approval.

The SDBIP for the 2024/2025 financial year is based on the IDP and Budget as approved by the Council of the Municipality on 22 May 2024.

COMPONENT 1: MONTHLY PROJECTIONS OF REVENUE & EXPENDITURE

DC15 O .R. Tambo - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue																
Exchange Revenue																
Service charges - Electricity													–	–	–	–
Service charges - Water		28 371	21 974	24 370	27 421	21 696	12 042	12 220	27 749	39 660	21 656	27 065	26 104	290 327	299 523	308 951
Service charges - Waste Water Management		13 386	10 368	11 499	12 938	10 237	5 682	5 766	13 093	18 713	10 218	12 770	12 317	136 985	143 287	149 878
Service charges - Waste Management													–	–	–	–
Sale of Goods and Rendering of Services		4 111	4 111	4 111	4 111	4 111	4 111	4 111	4 111	4 111	4 111	4 111	4 111	49 328	51 814	53 706
Agency services													–	–	–	–
Interest													–	–	–	–
Interest earned from Receivables		1 943	1 857	2 517	1 013	2 804	1 283	2 041	1 943	2 087	1 943	1 943	1 943	23 320	24 395	25 519
Interest earned from Current and Non Current Assets		3 375	3 222	4 395	1 723	4 905	2 202	3 548	3 375	3 630	3 375	3 375	3 375	40 500	42 363	44 312
Dividends													–	–	–	–
Rent on Land													–	–	–	–
Rental from Fixed Assets		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 500	1 500
Licence and permits													–	–	–	–
Operational Revenue		19	19	19	19	19	19	19	19	19	19	19	19	231	241	252
Non-Exchange Revenue																
Property rates													–	–	–	–
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licences or permits													–	–	–	–
Transfer and subsidies - Operational		479 109	6 129	4 129	4 129	403 088	4 654	4 129	5 091	327 069	4 129	4 129	4 129	1 249 918	1 318 284	1 393 197
Interest													–	–	–	–
Fuel Levy													–	–	–	–
Operational Revenue													–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations													–	–	–	–
Total Revenue (excluding capital transfers and cont		**530 440**	**47 805**	**51 165**	**51 479**	**446 984**	**30 118**	**31 959**	**55 507**	**395 414**	**45 577**	**53 538**	**52 123**	**1 792 108**	**1 881 407**	**1 977 315**
Expenditure																
Employee related costs		67 047	67 047	67 047	67 047	67 047	67 047	67 047	67 047	67 047	67 047	67 047	67 044	804 558	841 751	880 162
Remuneration of councillors		2 230	2 230	2 230	2 230	2 230	2 230	2 230	2 230	2 230	2 230	2 230	2 230	26 764	27 995	29 255
Bulk purchases - electricity													–	–	–	–
Inventory consumed		8 654	8 354	8 354	8 754	8 354	8 554	8 754	8 604	8 504	8 354	8 354	(2 749)	90 842	89 454	91 126
Debt impairment		8 959	8 959	8 959	8 959	8 959	8 959	8 959	8 959	8 959	8 959	8 959	8 959	107 508	112 453	117 513
Depreciation and amortisation		14 439	14 439	14 439	14 439	14 439	14 439	14 439	14 439	14 439	14 439	14 439	14 439	173 264	181 130	189 179
Interest		–	200	–	–	150	–	–	–	–	–	200	–	550	575	601
Contracted services		8 783	23 869	9 895	8 898	9 061	24 426	7 781	8 501	23 861	7 781	8 155	22 850	163 660	171 117	178 083
Transfers and subsidies		4 219	4 219	7 175	7 263	8 625	7 262	4 219	4 176	7 218	4 219	6 286	5 109	69 989	73 208	76 502
Irrecoverable debts written off		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational costs		42 312	15 804	15 948	21 833	14 882	14 309	20 295	12 613	13 023	16 997	12 563	11 200	211 780	212 907	222 645
Losses on disposal of Assets		9	9	9	9	9	9	9	9	9	9	9	9	110	116	122
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**156 651**	**145 129**	**134 055**	**139 231**	**133 755**	**147 234**	**133 733**	**126 578**	**145 291**	**130 034**	**128 242**	**129 091**	**1 649 024**	**1 710 706**	**1 785 188**
Surplus/(Deficit)		**373 789**	**(97 324)**	**(82 890)**	**(87 752)**	**313 229**	**(117 116)**	**(101 774)**	**(71 071)**	**250 123**	**(84 457)**	**(74 704)**	**(76 969)**	**143 084**	**170 701**	**192 127**
Transfers and subsidies - capital (monetary allocations)		363 086	17 083	17 083	17 083	359 776	17 083	17 083	17 083	450 352	17 083	17 083	17 083	1 326 964	1 357 145	1 494 026
Transfers and subsidies - capital (in-kind)													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**736 874**	**(80 241)**	**(65 807)**	**(70 668)**	**673 005**	**(100 032)**	**(84 691)**	**(53 988)**	**700 475**	**(67 374)**	**(57 621)**	**(59 885)**	**1 470 048**	**1 527 846**	**1 686 153**
Income Tax													–	–	–	–
Surplus/(Deficit) after income tax		**736 874**	**(80 241)**	**(65 807)**	**(70 668)**	**673 005**	**(100 032)**	**(84 691)**	**(53 988)**	**700 475**	**(67 374)**	**(57 621)**	**(59 885)**	**1 470 048**	**1 527 846**	**1 686 153**
Share of Surplus/Deficit attributable to Joint Venture													–	–	–	–
Share of Surplus/Deficit attributable to Minorities													–	–	–	–
Surplus/(Deficit) attributable to municipality		**736 874**	**(80 241)**	**(65 807)**	**(70 668)**	**673 005**	**(100 032)**	**(84 691)**	**(53 988)**	**700 475**	**(67 374)**	**(57 621)**	**(59 885)**	**1 470 048**	**1 527 846**	**1 686 153**
Share of Surplus/Deficit attributable to Associate													–	–	–	–
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit) for the year	1	**736 874**	**(80 241)**	**(65 807)**	**(70 668)**	**673 005**	**(100 032)**	**(84 691)**	**(53 988)**	**700 475**	**(67 374)**	**(57 621)**	**(59 885)**	**1 470 048**	**1 527 846**	**1 686 153**

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

DC15 O .R. Tambo - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 01 - Council & Committees		85 032	–	–	–	71 540	–	–	–	58 049	–	–	–	214 621	219 979	229 878
Vote 02 - Finance & Administration		148 867	4 857	3 890	1 537	127 068	2 483	3 144	2 991	102 800	2 991	2 991	2 991	406 610	408 598	404 295
Vote 03 - Planning & Development		34 051	–	–	–	27 992	–	–	962	21 933	–	–	–	84 938	84 822	88 639
Vote 04 - Health		11 442	–	–	–	9 627	–	–	–	7 811	–	–	–	28 880	30 209	31 568
Vote 05 - Community & Social Services		37 678	–	–	–	31 700	–	–	–	25 722	–	–	–	95 100	99 475	103 951
Vote 06 - Housing		25 384	17 083	17 083	17 083	24 067	17 083	17 083	17 083	22 750	17 083	17 083	17 083	225 950	226 913	207 899
Vote 07 - Public Safety		26 628	–	–	–	22 403	–	–	–	18 178	–	–	–	67 210	70 302	73 465
Vote 08 - Sports & Recreation		2 442	–	–	–	2 055	–	–	–	1 667	–	–	–	6 164	6 448	6 738
Vote 09 - Environmental		3 408	–	–	–	2 867	–	–	–	2 326	–	–	–	8 601	8 997	9 402
Vote 10 - Roads		9 914	–	–	–	9 296	–	–	–	7 030	–	–	–	26 240	27 443	28 681
Vote 11 - Water		498 154	34 540	38 866	41 534	467 957	19 226	20 406	43 145	567 647	34 176	42 137	40 722	1 848 510	1 944 082	2 171 036
Vote 12 - Tourism		2 116	–	–	–	1 780	–	–	–	1 445	–	–	–	5 341	5 587	5 838
Vote 13 - Development Agency		8 409	8 409	8 409	8 409	8 409	8 409	8 409	8 409	8 409	8 409	8 409	8 409	100 907	105 698	109 950
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		893 526	64 889	68 248	68 563	806 760	47 202	49 042	72 590	845 766	62 660	70 621	69 206	3 119 072	3 238 552	3 471 341
Expenditure by Vote to be appropriated																
Vote 01 - Council & Committees		18 206	18 206	18 206	18 206	18 206	18 206	18 206	18 206	18 206	18 206	18 206	18 205	218 467	219 979	229 878
Vote 02 - Finance & Administration		51 947	24 922	24 272	31 287	23 464	22 509	28 454	21 079	20 734	24 609	20 559	19 069	312 906	327 207	341 942
Vote 03 - Planning & Development		5 283	5 299	7 989	8 347	10 039	7 662	5 264	5 516	7 628	5 279	6 659	6 128	81 092	84 822	88 639
Vote 04 - Health		2 204	2 196	2 598	2 279	2 586	2 228	2 738	2 309	2 488	2 553	2 446	2 254	28 880	30 209	31 568
Vote 05 - Community & Social Services		2 624	17 874	2 957	2 643	2 704	18 910	2 624	2 830	18 225	2 624	2 624	18 207	94 850	99 213	103 678
Vote 06 - Housing		1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	20 950	21 913	22 899
Vote 07 - Public Safety		4 763	4 763	5 948	4 825	4 827	5 887	4 763	4 763	6 198	4 763	5 948	4 763	82 210	65 072	68 000
Vote 08 - Sports & Recreation		475	535	545	490	524	512	515	495	552	492	540	487	6 164	6 448	6 738
Vote 09 - Environmental		636	851	756	661	891	606	606	906	606	706	776	605	8 601	8 997	9 402
Vote 10 - Roads		954	954	954	954	954	954	954	954	954	954	954	954	11 449	11 976	12 515
Vote 11 - Water		59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 063	708 767	741 370	774 732
Vote 12 - Tourism		379	349	649	359	379	579	429	339	519	669	349	342	5 341	5 587	5 838
Vote 13 - Development Agency		8 371	8 371	8 371	8 371	8 371	8 371	8 371	8 371	8 371	8 371	8 371	8 370	100 450	104 658	108 786
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		156 651	145 129	134 055	139 231	133 755	147 234	133 733	126 578	145 291	130 034	128 242	140 194	1 660 127	1 727 450	1 804 615
Surplus/(Deficit) before assoc.		736 874	(80 241)	(65 807)	(70 668)	673 005	(100 032)	(84 691)	(53 988)	700 475	(67 374)	(57 621)	(70 988)	1 458 946	1 511 102	1 666 726
Income Tax													–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit)	1	736 874	(80 241)	(65 807)	(70 668)	673 005	(100 032)	(84 691)	(53 988)	700 475	(67 374)	(57 621)	(70 988)	1 458 946	1 511 102	1 666 726

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

DC15 O .R. Tambo - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		261 938	4 857	3 890	1 537	222 199	2 483	3 144	2 991	179 990	2 991	2 991	2 991	692 004	702 605	711 532
Executive and council		77 096	–	–	–	64 863	–	–	–	52 631	–	–	–	194 591	199 027	207 984
Finance and administration		180 882	4 857	3 890	1 537	154 003	2 483	3 144	2 991	124 656	2 991	2 991	2 991	487 417	493 121	492 622
Internal audit		3 960	–	–	–	3 332	–	–	–	2 704	–	–	–	9 996	10 456	10 927
Community and public safety		74 787	17 083	17 083	17 083	65 631	17 083	17 083	17 083	56 475	17 083	17 083	17 083	350 643	357 342	344 198
Community and social services		21 635	–	–	–	18 202	–	–	–	14 770	–	–	–	54 607	57 119	59 689
Sport and recreation		2 442	–	–	–	2 055	–	–	–	1 667	–	–	–	6 164	6 448	6 738
Public safety		13 883	–	–	–	11 680	–	–	–	9 478	–	–	–	35 041	36 653	38 303
Housing		25 384	17 083	17 083	17 083	24 067	17 083	17 083	17 083	22 750	17 083	17 083	17 083	225 950	226 913	207 899
Health		11 442	–	–	–	9 627	–	–	–	7 811	–	–	–	28 880	30 209	31 568
Economic and environmental services		56 531	8 409	8 409	8 409	49 194	8 409	8 409	9 370	40 209	8 409	8 409	8 409	222 575	228 936	238 737
Planning and development		43 209	8 409	8 409	8 409	37 031	8 409	8 409	9 370	30 853	8 409	8 409	8 409	187 733	192 496	200 654
Road transport		9 914	–	–	–	9 296	–	–	–	7 030	–	–	–	26 240	27 443	28 681
Environmental protection		3 408	–	–	–	2 867	–	–	–	2 326	–	–	–	8 601	8 997	9 402
Trading services		498 154	34 540	38 866	41 534	467 957	19 226	20 406	43 145	567 647	34 176	42 137	40 722	1 848 510	1 944 082	2 171 036
Energy sources													–	–	–	–
Water management		498 154	34 540	38 866	41 534	467 957	19 226	20 406	43 145	567 647	34 176	42 137	40 722	1 848 510	1 944 082	2 171 036
Waste water management													–	–	–	–
Waste management													–	–	–	–
Other		2 116	–	–	–	1 780	–	–	–	1 445	–	–	–	5 341	5 587	5 838
Total Revenue - Functional		893 526	64 889	68 248	68 563	806 760	47 202	49 042	72 590	845 766	62 660	70 621	69 206	3 119 072	3 238 552	3 471 341
Expenditure - Functional																
Governance and administration		70 917	59 142	43 242	50 257	42 434	56 929	47 424	40 199	54 954	43 579	39 529	53 288	601 895	620 953	648 905
Executive and council		16 536	16 536	16 536	16 536	16 536	16 536	16 536	16 536	16 536	16 536	16 536	16 536	198 437	199 027	207 984
Finance and administration		53 547	41 772	25 872	32 887	25 065	39 560	30 055	22 830	37 585	26 210	22 160	35 919	393 462	411 469	429 995
Internal audit		833	833	833	833	833	833	833	833	833	833	833	833	9 996	10 456	10 927
Community and public safety		10 891	10 943	12 873	11 061	11 466	12 912	11 464	11 071	13 038	11 256	12 383	11 285	140 643	147 112	153 732
Community and social services		3 983	3 983	5 501	4 064	4 127	5 943	3 983	4 039	5 519	3 983	5 168	4 316	54 607	57 119	59 689
Sport and recreation		475	535	545	490	524	512	515	495	552	492	540	487	6 164	6 448	6 738
Public safety		2 483	2 483	2 483	2 483	2 483	2 483	2 483	2 483	2 733	2 483	2 483	2 483	30 041	31 423	32 837
Housing		1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	1 746	20 950	21 913	22 899
Health		2 204	2 196	2 598	2 279	2 586	2 228	2 738	2 309	2 488	2 553	2 446	2 254	28 880	30 209	31 568
Economic and environmental services		15 401	15 632	18 227	18 490	20 412	17 750	15 352	15 904	17 715	15 467	16 917	16 215	203 481	212 428	221 407
Planning and development		13 811	13 827	16 517	16 876	18 567	16 190	13 792	14 045	16 156	13 807	15 187	14 656	183 431	191 456	199 490
Road transport		954	954	954	954	954	954	954	954	954	954	954	954	11 449	11 976	12 515
Environmental protection		636	851	756	661	891	606	606	906	606	706	776	605	8 601	8 997	9 402
Trading services		59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 063	708 767	741 370	774 732
Energy sources													–	–	–	–
Water management		59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 064	59 063	708 767	741 370	774 732
Waste water management													–	–	–	–
Waste management													–	–	–	–
Other		379	349	649	359	379	579	429	339	519	669	349	342	5 341	5 587	5 838
Total Expenditure - Functional		156 651	145 129	134 055	139 231	133 755	147 234	133 733	126 578	145 291	130 034	128 242	140 194	1 660 127	1 727 450	1 804 615
Surplus/(Deficit) before assoc.		736 874	(80 241)	(65 807)	(70 668)	673 005	(100 032)	(84 691)	(53 988)	700 475	(67 374)	(57 621)	(70 988)	1 458 946	1 511 102	1 666 726
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit)	1	736 874	(80 241)	(65 807)	(70 668)	673 005	(100 032)	(84 691)	(53 988)	700 475	(67 374)	(57 621)	(70 988)	1 458 946	1 511 102	1 666 726

References

1. Surplus (Deficit) must reconcile with Budeted Financial Performance

DC15 O .R. Tambo - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Multi-year expenditure *to be appropriated*	1															
Vote 01 - Council & Committees		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 02 - Finance & Administration		10 850	–	350	6 050	1 000	1 000	3 000	350	–	1 350	–	550	24 500	25 627	26 780
Vote 03 - Planning & Development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 04 - Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 05 - Community & Social Services		–	–	–	–	–	–	–	–	250	–	–	–	250	262	273
Vote 06 - Housing		17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	205 000	205 000	185 000
Vote 07 - Public Safety		–	–	3 500	–	–	–	–	–	–	–	1 500	–	5 000	5 230	5 465
Vote 08 - Sports & Recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - Roads		1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	14 791	15 468	16 167
Vote 11 - Water		93 368	115 819	143 080	151 081	148 392	104 716	64 369	84 246	85 424	68 872	40 352	36 053	1 135 771	1 171 820	1 329 584
Vote 12 - Tourism		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - Development Agency		4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	56 632	55 629	55 577
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	2	127 254	138 854	169 965	180 166	172 427	128 751	90 404	107 632	108 709	93 257	64 887	59 638	1 441 944	1 479 036	1 618 846
Single-year expenditure *to be appropriated*																
Vote 01 - Council & Committees		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 02 - Finance & Administration		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 03 - Planning & Development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 04 - Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 05 - Community & Social Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 06 - Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 07 - Public Safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 08 - Sports & Recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - Roads		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Tourism		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - Development Agency		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure	2	127 254	138 854	169 965	180 166	172 427	128 751	90 404	107 632	108 709	93 257	64 887	59 638	1 441 944	1 479 036	1 618 846

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

DC15 O .R. Tambo - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital Expenditure - Functional	1															
Governance and administration		10 850	–	350	6 050	1 000	1 000	3 000	350	250	1 350	–	550	24 750	25 889	27 053
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		10 850	–	350	6 050	1 000	1 000	3 000	350	250	1 350	–	550	24 750	25 889	27 053
Internal audit													–	–	–	–
Community and public safety		17 083	17 083	20 583	17 083	17 083	17 083	17 083	17 083	17 083	17 083	18 583	17 083	210 000	210 230	190 465
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation													–	–	–	–
Public safety		–	–	3 500	–	–	–	–	–	–	–	1 500	–	5 000	5 230	5 465
Housing		17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	17 083	205 000	205 000	185 000
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		5 952	5 952	5 952	5 952	5 952	5 952	5 952	5 952	5 952	5 952	5 952	5 952	71 423	71 097	71 743
Planning and development		4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	56 632	55 629	55 577
Road transport		1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	14 791	15 468	16 167
Environmental protection													–	–	–	–
Trading services		93 368	115 819	143 080	151 081	148 392	104 716	64 369	84 246	85 424	68 872	40 352	36 053	1 135 771	1 171 820	1 329 584
Energy sources													–	–	–	–
Water management		93 368	115 819	143 080	151 081	148 392	104 716	64 369	84 246	85 424	68 872	40 352	36 053	1 135 771	1 171 820	1 329 584
Waste water management													–	–	–	–
Waste management													–	–	–	–
Other													–	–	–	–
Total Capital Expenditure - Functional	2	127 254	138 854	169 965	180 166	172 427	128 751	90 404	107 632	108 709	93 257	64 887	59 638	1 441 944	1 479 036	1 618 846
Funded by:																
National Government		109 301	131 752	159 012	167 014	164 324	120 649	80 301	100 179	101 356	84 805	56 285	51 985	1 326 964	1 357 145	1 494 026
Provincial Government													–	–	–	–
District Municipality		4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	4 719	56 632	55 629	55 577
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatns, Higher Educ Institutions)													–	–	–	–
Transfers recognised - capital		114 020	136 471	163 732	171 733	169 044	125 368	85 021	104 899	106 076	89 524	61 004	56 705	1 383 596	1 412 774	1 549 603
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		13 233	2 383	6 233	8 433	3 383	3 383	5 383	2 733	2 633	3 733	3 883	2 933	58 347	66 261	69 243
Total Capital Funding		127 254	138 854	169 965	180 166	172 427	128 751	90 404	107 632	108 709	93 257	64 887	59 638	1 441 944	1 479 036	1 618 846

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Annual Targets Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
Strategic Planning & Governance	Compliance with Legislation	2. To enhance, coordinate and implement systems and procedures towards a clean and accountable governance	Governance & Management	Public Participation Strategy	4	9	4_2_5_P070	5. Number of Ordinary, Open Council and Committee meetings held	KPI	P070 Council Operations	R 1 113 040	88	94	4 x Ordinary Council Meetings (Quarterly) 1 x Open Council Meetings (Q1) 7 Special Council meetings 82 Committee meetings	25	21	24	24	Quarterly report with annexures
Strategic Planning & Governance	Municipal Oversight		Governance & Management	Municipal Oversight Model	4	9	4_2_6_P071	6. Number of committee oversight reports developed in line with Municipal Oversight Model (MOM)	KPI	P071 Municipal Oversight Model	R 438 800	40	40	4 BTO Portfolio Committee Oversight Reports; 4 Community Services Portfolio Committee Oversight Reports; 4 Corporate Services Portfolio Committee Oversight Reports; 4 Human Settlements Portfolio Committee Oversight Reports; 4 IGR, Planning, Research & Policy Development Portfolio Committee Oversight Reports; 4 OCMOL Standing Committee Oversight Reports; 4 REDP Portfolio Committee Oversight Reports; 4 SPU & Social Services Portfolio Committee Oversight Reports; 4 Technical Services Portfolio Committee Oversight Reports; and 4 Water & Sanitation Portfolio Committee Reports.	10	10	10	10	Committee Oversight Reports
Strategic Planning & Governance	Public Participation		Governance & Management	Public Participation Strategy	4	9	4_2_7_P072	7. Number of public participation programmes conducted	KPI	P072 Public Participation	R 1 655 000	24	25	Imbizos (engagements of the Speaker, Executive Mayor and Speaker on service delivery) Awareness Programmes Public Participation engagements	5	5	10	5	Public participation programme reports with annexures
Strategic Planning & Governance	Political Stability		Governance & Management	Public Participation Strategy	4	9	4_2_8_P073	8. Number of District Speaker's Forum Meetings held	KPI	P073 Speakers Operations	R 460 000	4	4	4 District Speaker's Forum Meetings	1	1	1	1	Quarterly report with annexures
Strategic Planning & Governance	Political Stability		Governance & Management	Public Participation Strategy	4	9	4_2_9_P074	9. Number of District Chief Whips Forum Meetings held	KPI	P074 Chief Whip's Operations	R 1 512 500	4	4	4 District Chief Whip's Forum Meetings	1	1	1	1	Quarterly report with annexures
Strategic Planning & Governance	Political Stability		Governance & Management	Public Participation Strategy	4	9	4_2_10_P075	10. Number of whippery programmes/initiatives conducted	KPI	P075 Whippery Programmes		83	90	8 Whippery constituency programmes 8 Whippery outreach programmes 74 Whippery caucuses	25	25	20	20	Quarterly report with annexures
Strategic Planning & Governance	Improved municipal administration		Governance & Management	Internal Audit Plan	4	9	4_2_11_P076	11. Audit Opinion	KPI	P076 Audit Opinion	R 0	Unqualified Audit Opinion	Unqualified Audit Opinion	Obtain Unqualified Audit Opinion	NA	NA	Unqualified Audit Opinion	NA	Audit Report
Internal Audit	Improved municipal administration		Governance & Management	Internal Audit Plan	4	9	4_2_12_P077	12. Number of follow-up quarterly reports on Internal Audit and Auditor-General issues compiled	KPI	P077 Audit Findings Follow-ups	R 0	4	4	Follow-up quarterly reports on Internal Audit and Auditor-General issues	1	1	1	1	Dated and signed quarterly follow-up quarterly report on Internal Audit and Auditor-General issues
Internal Audit	Improved municipal administration		Governance & Management	Internal Audit Plan	4	9	4_2_13_P078	13. Number of Audit Committee meetings held	KPI	P078 Audit Committee Operations	R 75 000	6	6	1. Quarterly Ordinary Audit Committee Meetings 2. Special audit Committee Meeting (Q1 & Q4)	2	1	1	2	Signed Minutes of meetings Attendance Registers
Internal Audit	Improved municipal administration		Governance & Management	Internal Audit Plan	4	9	4_2_14_P079	14. Number of organisations/committees provided with Internal Audit support	KPI	P079 Internal Audit Support		3	3	1. Provide full support to Ntinga Development Agency 2. Provide Ad hoc Support to Local Municipalities. 3. Provide Technical support to MPAC and ad hoc support to Council committees.	3	3	3	3	Signed Summative report per entity supported. Service Level Agreement Audit Committee Minutes Internal Audit Reports
Internal Audit	Improved municipal administration		Governance & Management	Internal Audit Plan	4	9	4_2_15_P080	15. Number of risk-based internal audit plan, internal Audit charter and Audit Committee charter reviewed	KPI	P080 Internal Audit Plans	R 0	3	3	1. Audit Committee Charter 2. Internal Audit Charter 3. 2023/24 Risk Based Internal Audit Plan	N/A	N/A	N/A	3	Signed Audit Committee minutes. Approved Risk-Based Internal Audit Plan and internal audit Charter by Audit Committee Chairperson. Signed Audit committee charter by Council.

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
Internal Audit	Improved municipal administration		Governance & Management	Internal Audit Plan	4	9	4_2_16_P081	16. Number of audits conducted	KPI	P081 Institutional Audits	R 0	20	20	1. Quarterly Performance Reports x 4 2. Annual Performance Report (Q1) 3. Review of 2024/25 SDBIP (Q4) 4. Fleet Management Review (Q3) 5. AFS Review (Q1) 6. SCM Review (Q4) 7. Leave Management Review (Q4) 8. Litigation Management Review (Q2) 9. Annual stock count review (Q1) 10. Overtime Management Review (Q3) 11. Functionality of Governance Structures Review (Q2) 12. ICT Review (Q3) 13. DORA Review (Q2) 14.Consolidated AFS Review (Q1) 15.Project Management Review (Q2) 16. Risk Management Review (Q4) 17. Mid year Stock count (Q3)	5	5	5	5	Audit reports

KEY PERFORMANCE AREA (KPA) 5: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT (10%)

Goal(s): To develop, transform and capacitate the OR Tambo District Municipality and its local municipalities to ensure effective and efficient resource utilisation making it capable of delivering its mandate

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
Corporate Services	Human Resource Development	1. To improve institutional development and the provision of effective, efficient human resources and integrated administrative support	Governance & Management	Employment Equity Plan	4	4	5_1_1_P082	1. Number of Employment Equity reports submitted to Department of Labour	KPI	P082 Employment Equity Plan Reporting	R 0	1	1	Employment Equity Plan Report submitted to Department of Labour	N/A	N/A	1	N/A	Acknowledgement letter for DoL
Corporate Services	Human Resource Management		Governance & Management	Recruitment and Selection Policy	4	4	5_1_2_P083	2. Number of people from employment equity target groups employed in compliance with a municipality's approved employment equity plan	KPI	P083 Recruitment and Selection	R 370 000	New Indicator	13	Employment of target groups across all occupational levels in compliance with a municipality's approved employment equity plan	3	3	3	4	Report with annexures
Corporate Services	Human Resource Development		Governance & Management	Workplace Skills Plan	4	5	5_1_3_P084	3. Number of skills development interventions implemented	KPI	P084 Skills Development	R 3 760 000	4	4	Number of skills development intervention implemented	1	1	1	1	Quarterly Report with annexures
Corporate Services	Human Resource Management		Governance & Management	Leave Management Policy	4	9	5_1_4_P085	4. Number of initiatives conducted towards the reduction of leaves taken	KPI	P085 Leave Management	R 0	New Indicator	9	1. Leave management awarenesses (Quarterly) 2. Reconciliation of attendance register (Quarterly) 3. Introduction of biometrics (Infrastructure) (Annually)	2	2	2	3	Quarterly Report with annexures
Corporate Services	Human Resource Management		Governance & Management	Human Resources Management	4	9	5_1_5_P086	5. Number of initiatives implemented towards reduction of employee related costs	KPI	P086 Employee Costs Reduction	R 0	New Indicator	5	1. Monitoring of overtime taken per department (Quarterly) 2. Implementation of recommendations of the traveling and cell phone allowance (Annually)	1	1	1	2	Quarterly Report with annexures
Corporate Services	Employee Health & Wellness		Governance & Management	Wellness Management	4	2	5_1_6_P087	6. Number of employee wellness and occupational health and safety programmes implemented	KPI	P087 EAP & OHS Programmes	R 130 000	8	8	4 x Employee Wellness programmes 4 x Occupational Health & Safety programmes	2	2	2	2	Quarterly Report with annexures
Corporate Services	ICT Enhancement (District Wide)		Governance & Management	Information Communication and Technology Strategy	4	9	5_1_7_P088	7. Number of ICT Risk Assessments conducted	KPI	P088 ICT Risk Assessment	R 0	1	1	Annual ICT Risk Assessment to be conducted	N/A	N/A	N/A	1	ICT Risk Assessment Document
Corporate Services			Governance & Management	Information Communication and Technology Strategy	4	9	5_1_8_P089	8. Number of ICT Plan projects implemented	KPI	P089 ICT Annual Plan	R 21 050 000	4	4	1. ICT Network Upgrade 2. Provision of ICT Working Tools 3. Provision of VoIP solution 4. Supply and installation of UPS	1	1	1	1	Quarterly report with annexures
Corporate Services	Labour Relations		Governance & Management	Labour/ Employees Relations	4	9	5_1_9_P090	9. Number of industrial relations audit conducted on disciplinary code	KPI	P090 Industrial Relations Audits	R 350 000	4	4	1. Conflict Management Training 2. How to institute and conduct disciplinary hearings 3. Municipal Standard Code workshop 4. Minimum Service Determination	1	1	1	1	Report and annexures
Corporate Services	Labour Relations		Governance & Management	Main collective Agreement	4	9	5_1_10_P091	10. Number of Local Labour Forum and sub-committee meetings conducted	KPI	P091 Collective Bargaining		4	16	1. Local Labour Forum (Quarterly) 2. Human Resources Development (Quarterly) 3. Basic Conditions (Quarterly) 4. Workplace and Services Restructuring (Quarterly)	4	4	4	4	Attendance Registers Minutes of meetings
Corporate Services			Governance & Management	Main collective Agreement	4	9	5_1_11_P092	11.Number of finalised disciplinary cases and disputes	KPI	P092 Disciplinary cases		New Indicator	2	Disciplinary cases and disputes finalised	N/A	1	N/A	1	

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Annual Targets Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
Budget & Treasury Office (BTO)	Asset Management		Governance & Management	Asset Management Policy	4	9	3_1_11_P055	11. Number of GRAP compliant Asset Registers compiled/updated	KPI	P055 GRAP Compliant Asset Registers	R 0	4	4	Consolidate GRAP compliant asset registers (Infrastructure, Movables, Immovable & Work in Progress Asset Register(s) on a quarterly basis	4	4	4	4	GRAAP Compliant Asset Registers

KEY PERFORMANCE AREA (KPA 4): GOOD GOVERNANCE AND PUBLIC PARTICIPATION (15%)

Goal(s): To build a coherent district that is responsive, accountable and promotes clean governance

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Annual Targets Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
Strategic Planning & Governance	Strategic Planning	1. To ensure a district wide coordination of planning, implementation, monitoring and evaluation	Governance & Management	Municipal System Act	4	9	4_1_1_P056	1. Number of Integrated Development Plans (IDP) approved by Council	KPI	P056 IDP, PMS & Budget development/review phases	R 1 720 056	1	1	Integrated Development Plan approved by Council	NA	NA	N/A	1	IDP Council Resolution
Strategic Planning & Governance	Inter-governmental Relations		Governance & Management	Intergovernmental Relations Strategy	4	9	4_1_2_P057	2. Number of IGR forum meetings convened	KPI	P057 Intergovernmental Relations	R 483 765	18	32	8 IGR Forums (6 clusters, MMs Forum & DIMAFO)	8	8	8	8	Quarterly IGR Report with annexures
Strategic Planning & Governance	Risk Management & Fraud Prevention		Governance & Management	District Fraud & Corruption Strategy	4	9	4_1_3_P058	3. Number of Fraud & Corruption hotlines established	KPI	P058 District Fraud & Corruption Hotline	R 300 000	0	1	Establishment of a Fraud & Corruption Hotline	N/A	1	N/A	NA	Report on District Fraud & Corruption Hotline established with annexures
Strategic Planning & Governance			Governance & Management	Public Participation Strategy	4	9	4_1_4_P059	4. Number of awareness conducted on Fraud & Corruption	KPI	P059 District Fraud & Corruption Awarenesses		4	4	Reports on Fraud & Corruption Strategy implemented to include incidents reported in the National Presidential Hotline and awareness sessions	1	1	1	1	Quarterly report with annexures
Strategic Planning & Governance			Governance & Management	Risk Management Strategy	4	9	4_1_5_P060	5. Number of Annual Risk Plans & Fraud& Corruption and Ethics Plans developed	KPI	P060 Annual Risk & Fraud Implementation Plan		1	3	1. Annual Risk Plan 2. Annual Fraud Implementation Plan 3. Annual Ethics Plan	NA	NA	N/A	3	Annual Risk Plan Annual Fraud Implementation Plan Annual Ethics Plan
Strategic Planning & Governance			Governance & Management	Risk Management Strategy	4	9	4_1_6_P061	6. Number of quarterly risk assessment follow ups conducted	KPI	P061 Risk Follow Ups		4	4	Quarterly follow ups to be done on the actions provided in the risk register	1	1	1	1	Quarterly Follow Up Reports
Strategic Planning & Governance	Performance Management		Governance & Management	Performance Management System Policy/Framework	4	9	4_1_7_P062	7. Number of institutional performance reports submitted to council	KPI	P062 Institutional Performance Reports	R 510 589	7	7	Draft Annual Report (Q1) Final Annual Report (Q3) 4 Quarterly Reports (Quarterly) 1 Mid-term Report (Q3)	2	1	3	1	Quarterly report with annexures
Strategic Planning & Governance	Performance Management		Governance & Management	Performance Management System Policy/Framework	4	9	4_1_8_P063	8. Number of formal performance evaluations of section 54 and 56 managers	KPI	P063 Performance Evaluations		2	2	Mid-term and Annual formal evaluations of Section 54 & 56 managers (Municipal Manager and Managers directly accountable to the Municipal Manager)	NA	NA	2	NA	Performance Evaluation Report with Annexures
Strategic Planning & Governance	Policy, Research & Development		Governance & Management	Policy, Research & Development	4	9	4_1_9_P064	9. Number of reports on research initiatives conducted	KPI	P064 Municipal Research	R 100 000	2	2	Bi-annual reports on research initiatives conducted	N/A	1	N/A	1	Research report with annexures
Strategic Planning & Governance			Governance & Management	Policy, Research & Development	4	9	4_1_10_P065	10. Number of institutional policy workshops convened on the developed/reviewed policies	KPI	P065 Policy Development		2	2	Annual institutional policy workshop on the developed/reviewed policies	N/A	1	N/A	1	Policy workshop report with annexures
Strategic Planning & Governance	Communications		Governance & Management	Intergovernmental Relations Strategy	4	9	4_2_1_P066	1. Number of quarterly communication programmes implemented	KPI	P066 Communication Initiatives	R 5 083 000	20	20	1. Newsletters 2. Media Engagements, Media Walkabouts and Briefings 3. Radio Interviews and Talk Shows 4. Media Statements 5. Profiling of service delivery programmes 6. Media Adverts 7. Social media & website updates 8.District Communications Forum	5	5	5	5	Quarterly report with annexures
Corporate Services	Legal Services		Governance & Management	Good Governance & Compliance	4	9	4_2_2_P067	2. Percentage reduction in litigation cases	KPI	P067 Litigations	R 6 000 000	25%	25%	Percentage reduction in current litigation as per litigation register at 30 June 2025	N/A	N/A	N/A	25%	Litigations Report with Annexures
Strategic Planning & Governance	Public Participation		Governance & Management	Public Participation Strategy	4	9	4_2_3_P068	3. Number of Mayoral committee meetings held	KPI	P068 Mayoral Committee Operations	R 480 000	11	11	11 Mayoral Committee Meetings to be held annually	3	2	3	3	Minutes of meetings Attendance Register
Strategic Planning & Governance	Public Participation		Governance & Management	Public Participation Strategy	4	9	4_2_4_P069	4. Number of sector focused engagements/meetings held	KPI	P069 Sector Engagements	R 321 500	16	32	1. District Aid Council X 4 2. Initiation forum X 4 3. Elderly Forum X 4 4. Disability Forum X 4 5. Early Childhood Development Forum X 4 6. District Youth Development Forum X 4 7. Advisory Council for Children X 4 8. Stakeholder Engagements X 4	8	8	8	8	Minutes of meetings Attendance Register

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets					Means of Verification
														Annual Targets Description	Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	
Economic Planning & Development	Rural Development (Tourism development and marketing)		Spatial Restructuring and Environmental Sustainability	Tourism Development and Marketing	3	6	2_1_7_P043	7. Number of tourism development initiatives supported and conducted	KPI	P043 Tourism Development	R 1 138 950	21	26	1. Development of heritage route - Thina to Tsitsa (Q1) 2. Development of Heritage and Craft route map (Q1) 3. National Arts Festival (Q1) Tourism awareness campaigns (Quarterly) 4. Events support (Quarterly) 5. Uthando Lwamampondo Festival (Q1) 6. Profiling of PSJ tourism product (Q1) 7. Owen Dam Kayaking development (Q1) 8. Review of Tourism Master Plan (Q2) 9. Development of branding material (Q2) 10. Brochure development (Q2) 11. Support to Local Tourism Organisations (Q2) 12. Handover of Kayaks at Ingquza Hill (Q2) 13. Support to six day hiking trail (Q3) 14. Pondoland hiking trail development (Q3) 15. Development of tourism website (Q3) 16. Handover of Kayaks at KSD (Q3) 17. Pondo revolt heritage celebration (Q4) 18. Tourism Indaba (Q4) 19. Handover of Kayaks at PSJ (Q4)	8	7	6	5	Signed Reports with pictures, order number, attendance register
Infrastructure, Water & Sanitation	Job Creation		People Development and Demographics	Local Economic Development	3	4	2_1_8_P044	8. Number of work opportunities created by the municipality through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)	NKPI	P044 Public Employment Programmes	R 8 162 000	5379	4613	3391 work opportunities 1222 Full Time Equivalents	1000	1000	1000	1613	System Generated Reports

KEY PERFORMANCE AREA (KPA) 3. FINANCIAL VIABILITY AND MANAGEMENT (15%)

Goal(s): To manage the financial viability of the OR Tambo District Municipality through sound management and good governance

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets					Means of Verification
														Annual Targets Description	Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	
Budget & Treasury Office (BTO)	Revenue Management	1. To ensure sound financial management and compliance with legislation	Governance & Management	Tariff Policy, Investment Policy and Debt Collection Policy	4	9	3_1_1_P045	1. Percentage Collection Rate	NKPI	P045 Collection Rate	R 0	71%	62.5%	62.5% rate of revenue Collection from Debtors as per billing	70%	65%	50%	65%	Section 52d Report
Budget & Treasury Office (BTO)			Governance & Management	Credit Control and Debt Collection Policy	4	9	3_1_2_P046	2. Cost coverage Rate	NKPI	P046 Cost coverage	R 0	1-3 months	1-3 months	Municipality's ability to meet operating commitments without collecting any additional revenue	1-3 Months	1-3 Months	1-3 Months	1-3 Months	Section 52d Report
Budget & Treasury Office (BTO)			Governance & Management	Rates/Tariff Policy	4	9	3_1_3_P047	3. Projected returns in high-earning future investments	KPI	P047 Cash Investment	R 0	R21.7 Million	R40.5 Million	Interest earned on investment	R10.25 Million	R10 Million	R10 Million	R10.25 Million	Bank statements / Investments reconciliations/ Section 52d
Budget & Treasury Office (BTO)			Governance & Management	Credit Control and Debt Collection Policy	4	9	3_1_4_P048	4. Debt coverage	NKPI	P048 Debt Coverage	R 0	R 0	R 0	The District intends to take R0 debt	R 0	R 0	R 0	R 0	Section 52d Report
Infrastructure, Water & Sanitation (IWS)	Expenditure Management		Governance & Management	Expenditure Management Policy	4	9	3_1_5_P049	5. Percentage of the conditional grant spent on capital projects in the IDP	NKPI	P049 Capital Budget	R 1 118 668 000	100%	100%	Percentage depletion of the water and sanitation grants budget	30%	60%	75%	100%	Section 52d Report
Budget & Treasury Office (BTO)			Governance & Management	Expenditure Management Policy	4	9	3_1_6_P050	6. Percentage of payments processed within 30 days of receipt of valid invoice	KPI	P050 Payments	R 0	100%	100%	The payment of valid invoices & supporting documentation within 30 days of receipt	100%	100%	100%	100%	30 day calculations
Budget & Treasury Office (BTO)	mSCOA Implementation		Governance & Management	mSCOA Implementation Plan	4	9	3_1_7_P051	7. Number of monthly mSCOA data strings submitted to National Treasury within 10 working days	KPI	P051 mSCOA	R 0	12	12	12 mSCOA data strings to be submitted within 10 working days after the end of each month	3	3	3	3	Proof of data strings submitted
Budget & Treasury Office (BTO)	Credible Annual Financial Statements		Governance & Management	GRAP Accounting Policies	4	9	3_1_8_P052	8. Number of credible Annual Financial Statements submitted to Auditor General by 31 August & 30 September	KPI	P052 Annual Financial Statements	R 0	2	2	Submission of Annual Financial Statements and Consolidated Annual Financial Statements to the Auditor General by 31 August & 30 October respectively	2	N/A	N/A	N/A	Proof of AFS receipt by Auditor General
Budget & Treasury Office (BTO)	Supply Chain Management		Governance & Management	Supply Chain Management Policy	4	9	3_1_9_P053	9. Percentage of bids awarded within 90 days after closing date	KPI	P053 Supply Chain Management	R 0	100%	100%	Bids concluded and awarded within 90 days after closing date of the advert	100%	100%	100%	100%	Tracking Register & Contract Register
Budget & Treasury Office (BTO)	Budget management		Governance & Management	mSCOA Implementation Plan	4	9	3_1_10_P054	10. Number of mSCOA compliant Budgets submitted to MAYCO	KPI	P054 mSCOA compliant Budget	R 0	3	3	mSCOA compliant Budgets submitted to the Mayoral Committee (Adjustment, Draft & Final)	N/A	N/A	2	1	Budget Proof of Receipt by Mayoral Committee

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Annual Targets Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
KEY PERFORMANCE AREA (KPA) 2: LOCAL ECONOMIC DEVELOPMENT (20%)																			
Goal(s): To promote rapid and sustainable economic growth within the limits of available natural resources																			
Economic Planning & Development	Rural Development (spatial planning of the region)		Spatial Restructuring and Environmental Sustainability	Spatial Development Framework	1	10	2_1_1_P037	1. Number of Local Spatial Development Frameworks developed/reviewed	KPI	P037 Spatial Development Framework	R 1 135 000	2	3	1. Lusipark Prescint Plan (Q1) 2. Vidgisviel Prescint Plan (Q1) 3. Precinct Plans and Review of ORTDM SDF (Q4)	2	N/A	N/A	1	Draft SDF documents
Economic Planning & Development			Spatial Restructuring and Environmental Sustainability	Spatial Development Framework	1	10	2_1_2_P038	2. Number of SPLUMA initiatives conducted	KPI	P038 SPLUMA		6	3	1. ORT District Municipal Planning Tribunal (Q3 & Q4) 2. Annual SPLUMA Compliance Assessment meeting (Q3)	N/A	N/A	2	1	Report and Annexures
Economic Planning & Development	Agricultural Development, Agro-Processing and Food Security		Spatial Restructuring and Environmental Sustainability	Local Economic Development Strategy	3	10	2_1_3_P039	3. Number of partnerships programmes implemented to boost agriculture and food security	KPI	P039 Agriculture and Agro-Processing Partnerships Programs	R 2 200 000	11	17	**Livestock Improvement** 1. Awareness (Q1) 2. Feasibility Study on wool improvement (Q3) **Crop production** 1. Farming Awareness (Q1) 2. Farmer Support (Quarterly) 3. Feasibility study on mainstreaming of indigenous cannabis growers (Q3) **Forestry** 1. Forestry Development IGR stakeholder engagement & LED Forum (Q1, Q2 & Q3) 2. Integrated Veld and Forestry Fire Management Plan (3) **Oceans Economy** 1. Engagement on operating model for boat site launch facilitation (Q1) 2. Stakeholder engagement on Small Harbour development (Q2) 3. Operationalise refrigerator containers (electricity etc.) (Q3 & Q4) 4. Boat supply resource mobilisation (Q4)	5	3	6	3	Report and Annexures
Economic Planning & Development	Investment Promotion, Economic Infrastructure Development, and Economic	1. To create an enabling environment for social development and sustainable economic growth	Spatial Restructuring and Environmental Sustainability	Local Economic Development Strategy	3	6	2_1_4_P040	4. Number of programs implemented to grow district economy	KPI	P040 District Economy Growth Programmes	R 1 215 928	7	4	1. Investment promotion event (Q2) 2. Small Town Revitalisation and Property Development (Q2 & Q4) 3. Feasibility study on manufacturing of water pipes and equipment (Q3)	N/A	2	1	1	Report, Attendance Register
Economic Planning & Development	Enterprise and Co-operatives Development		Spatial Restructuring and Environmental Sustainability	Local Economic Development Strategy	3	7	2_1_5_P041	5. Number of Programmes/Initiatives implemented to support Informal Trade, Enterprise /Co-operatives/SMMEs	KPI	P041 Informal Trade, Enterprises, Cooperatives and SMME's Support	R 7 449 000	18	16	1. District SMME Coordinating Committee (Quarterly) 2. SMME/Coops/Informal Traders Support (Quarterly) 3. Business Awarenesses (Quarterly) 4. Capacity building for SMME/Coops/Informal Traders (Q2 & Q4) 5. Development of SMME database (Q1) 6. Pop up market (Q3)	4	4	4	4	DSCC Minutes and annexures and Report for Incubation program report. Informal traders Summit report and annexures. Report and delivery Note of Cooperative Support
Infrastructure, Water & Sanitation			Human Development	Local Economic Development Strategy	3	5	2_1_6_P042	6. Number of trainings conducted to capacitate SMME's and Youth on building regulations	KPI	P042 Building Regulations Training	R 200 000	New Indicator	4	Quarterly trainings to capacitate SMME's and Youth on building regulations	1	1	1	1	Training Report with annexures

O.R. TAMBO DISTRICT MUNICIPALITY

O.R. TAMBO DISTRICT MUNICIPALITY (ORTDM)
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)
2024/2025

KEY PERFORMANCE AREA (KPA) 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE (40%)

Goal(s): To promote integrated sustainable community livelihoods

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Annual Targets							Means of Verification
												Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	
Infrastructure, Water & Sanitation (IWS)	Water & Sanitation Services	1. To deliver reliable, affordable and sustainable services and ensure improvement in infrastructure development and maintenance	Integrated Services Provisioning	Water Services Development Plan	2	6	1_1_1_P001	1. Percentage compliance of Drinking water quality	KPI	P001 Water Quality	R 7 000 000	92%	80%	1. Microbiological Compliance = 80% 2. Chemical Compliance = 80% Physical Compliance= 80%	80%	80%	80%	80%	IRIS system report
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Water Services Development Plan	2	6	1_1_2_P002	2. Percentage compliance of waste water effluent quality	KPI	P002 Effluent Quality		72%	70%	1. Microbiological Compliance = 70% 2. Chemical Compliance = 70% Physical Compliance= 70%	70%	70%	70%	70%	IRIS system report
Budget & Treasury Office (BTO)			Integrated Services Provisioning	Water Services Development Plan	3	9	1_1_3_P003	3. Number of indigent registers reviewed and updated	NKPI (Proxy)	P003 Free Basic Services	R 0	1	1	1. Indigent Register	1	1	1	1	Reviewed & Updated Indigent Register
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Water Services Development Plan	3	9	1_1_4_P004	4. Number of households with access to basic level of water services	NKPI (Proxy)	P004 Access to water services		1500	1000	1000 households to be provided with access to basic level of water services	250	250	250	250	Quarterly Report Technical Reports List of connected households
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Water Services Development Plan	3	9	1_1_5_P005	5. Number of households with access to basic level of sanitation services	NKPI (Proxy)	P005 Access to sanitation services		12000	15000	15000 households to be provided with access to basic level of sanitation services	1500	2000	3000	8500	Quarterly Report Technical Reports/Happy Letters List of VIP toilets
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Water Services Development Plan	2	9	1_1_6_P006	6. Total volume of water delivered by water trucks (megalitre)	NKPI	P006 Water Carting	R 5 825 943	20	10	Volumes of water to be carted and delivered to communities with no water infrastructure and during water outages	2,5	2,5	2,5	2,5	Register, job cards & tally sheets
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Operations & Maintenance	2	9	1_1_7_P007	7. Number of water contracts completed	KPI	P007 Water Contracts		15	19	19 Water Contracts	5	2	1	11	Closeout report Completion certificate
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Operations & Maintenance	2	9	1_1_8_P008	8. Number of water borne sanitation contracts completed	KPI	P008 Sanitation Contracts		11	5	5 Sanitation Contracts	N/A	1	N/A	4	Closeout report Completion certificate
Infrastructure, Water & Sanitation (IWS)	Operations & Maintenance		Integrated Services Provisioning	Operations & Maintenance	2	9	1_1_9_P009	9. Number of households with sludge removed	KPI	P009 VIP Sludge Management	R 5 000 000	1300	1500	1500 households with sludge removed	N/A	N/A	750	750	Database Happy letter
Infrastructure, Water & Sanitation (IWS)			Infrastructure Engineering	Operations & Maintenance	2	6	1_1_10_P010	10. Number of Water Treatment Works/Waste Water Treatment Works (WTW) maintained/refurbished	KPI	P010 Maintenance of existing water treatment works	R 6 342 000	16	20	Maintenance/Refurbishment of 20 existing water treatment works	5	5	5	5	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	Operations & Maintenance	2	9	1_1_11_P011	11. Number of stand-alone schemes maintained/refurbished	KPI	P011 Maintenance/Refurbishment of stand-alone schemes		80	40	Maintenance/Refurbishment of 40 stand-alone schemes	10	10	10	10	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)	Water Losses		Infrastructure Engineering	Water Conservation & Demand Management	2	6	1_1_12_P012	12. Number of bulk/zone meters refurbished/installed	KPI	P012 Water Conservation and Demand Management	R 2 300 000	10	4	4 bulk/zone meters refurbished/installed	1	1	1	1	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)	Call Centre Management		Integrated Services Provisioning	Customer Care Strategy	2	11	1_1_13_P013	13. Percentage of callouts responded to within 24 hours (water & sanitation)	NKPI	P013 Customer Care	R 1 000 000	100%	100%	100% of call outs received will be responded to within 24 hours (Water and Sanitation)	100%	100%	100%	100%	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)	Roads and Transport		Infrastructure Engineering	Integrated Transport Plan	2	9	1_1_14_P014	14. Number of milestones conducted on implementation of RAMMS	KPI	P014 Roads Asset Management Program	R 3 296 000	New Indicator	9	1. Traffic Count (Mhlontlo - Q1, Nyandeni - Q1, PSJ - Q2; Ingquza Hill - Q3) 2. Visual Conditional Inspection (Mhlontlo - Q1, Nyandeni - Q1, PSJ - Q2; Ingquza Hill - Q3) 3. Project Closure	4	2	2	1	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)			Infrastructure Engineering	Building Maintenance Plan	2	6	1_1_15_P015	15. Number of local municipalities assessed for office space demand	KPI	P015 Office Space	R 3 110 000	New Indicator	5	5 Local Municipalities	1	1	2	1	Assessment report
Infrastructure, Water & Sanitation (IWS)			Infrastructure Engineering	Building Maintenance Plan	2	6	1_1_17_P017	17. Number of Milestones completed in maintenance of municipal facilities	KPI	P017 Building Maintenance		8	5	1. Electrical works 2. Mechanical works 3. Plumbing 4. Joinery 5. General Services	5	5	5	5	Maintenance reports for major works / Job Cards for minor works

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Annual Targets Q1 2024/2025	Annual Targets Q2 2024/2025	Annual Targets Q3 2024/2025	Annual Targets Q4 2024/2025	Means of Verification
Infrastructure, Water & Sanitation (IWS)	Facilities Management		Infrastructure Engineering	Disaster Management Plan	2	10	1_1_18_P018	18. Number of milestones completed towards the construction of Disaster Centre	KPI	P018 District Disaster Management Centre	R 11 494 816	4	14	1. Conservancy tank (Q1) 2. Gabions (Q1) 3. Internal painting (Finance Building) (Q1) 4. Installation of aircon units (Q1) 5. Installation of entrance gate (Q1) 6. Installation of aluminium shop fronts (Q2) 7. Completion of fencing (Q2) 8. Water tank stands (Q2) 9. Installation of lifts (Q2) 10. Electrical second fits (Q2) 11. Training tower (Q2) 12. Installation of elevated fire water storage (Q2) 13. Mechanical second fix (Q2) 14. Fire installation (Q2)	5	9	N/A	N/A	Progress Reports
Infrastructure, Water & Sanitation (IWS)	Integrated Human Settlements	2. Coordination and Provision of Sustainable integrated Human Settlements	Integrated Services Provisioning	District Human Settlements Strategy and national Housing code	2	8	1_2_1_P019	1. Number of houses built for emergency housing situations	KPI	P019 Emergency Housing	R 205 000 000	450	650	650 houses built for emergency housing situations	200	100	100	250	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	District Human Settlements Strategy and national Housing code	2	8	1_2_2_P020	2. Number of houses built for Social relief	KPI	P020 Social Relief	R 3 510 000	10	20	20 houses built for Social relief	N/A	5	5	10	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	District Human Settlements Strategy and national Housing code	2	8	1_2_3_P021	3. Number of housing consumer education workshops conducted	KPI	P021 Housing Consumer Education	R 200 000	New Indicator	12	12 consumer education workshops	3	3	3	3	Quarterly report with annexures
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	District Human Settlements Strategy and Spatial Development Framework	2	8	1_2_4_P022	4. Number of Human Settlements Plans developed	KPI	P022 Human Settlements Plans	R 900 000	2	1	Human Settlements Plans	N/A	N/A	N/A	1	Report and Human Settlements Plan
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	District Human Settlements Strategy and national Housing code	2	8	1_2_5_P023	5. Number of District Informal Settlements Upgrading Plans reviewed	KPI	P023 District Informal Settlements Upgrading Plans		New Indicator	1	District Informal Settlements Upgrading Plan	N/A	N/A	N/A	1	Report and District Informal Settlements Upgrading Plan reviewed
Infrastructure, Water & Sanitation (IWS)			Integrated Services Provisioning	District Human Settlements Strategy and national Housing code	2	8	1_2_6_P024	6. Number of Human Settlements Profiled	KPI	P024 Human Settlements Profiles		New Indicator	2	2 x Human Settlements Profiles	N/A	N/A	N/A	2	Report and Human Settlements Profiles
Community Services	Community Safety		People Development and Demographics	District Crime Prevention Strategy	2	3	1_3_1_P025	1. Number of safety & crime prevention initiatives supported	KPI	P025 Safety & Crime Prevention Initiatives	R 1 774 017	20	24	12 x School safety (Q1, 3 & 4) 12 x Community safety (GBVF) (Q1, 2, 3 & 4)	9	3	6	6	Quarterly Report with annexures
Community Services			People Development and Demographics	District Crime Prevention Strategy	2	3	1_3_2_P026	2. Number of District Commissioners Crime Prevention Safety Master Plans developed	KPI	P026 District Commissioners Crime Prevention Safety Master Plan		New Indicator	1	District Commissioners Crime Prevention Safety Master Plan	N/A	N/A	N/A	1	Report and the District Commissioners Crime Prevention Safety Master Plan developed
Community Services			People Development and Demographics	District Crime Prevention Strategy	2	3	1_3_3_P027	3. Number of safety and security equipment purchased and or installed	KPI	P027 Safety & Security Equipment		New Indicator	4	2 Artificial Intelligence Cameras 2 Drone surveillance	N/A	N/A	N/A	4	Close-out Report with annexures

Department	Priority Area	Strategic Objective	DDM Transformation Focal Areas	Strategy	IUDF Code	MTSF Code	Indicator Code	Key Performance Indicator (KPI)	Type of Indicator (NKPI/KPI)	Project	Budget 2024/25	Baseline 2023/2024	Annual Targets 2024/2025	Annual Targets Description	Annual Targets Q1 2024/2025	Q2 2024/2025	Q3 2024/2025	Q4 2024/2025	Means of Verification
Community Services	Municipal Health Services	3. To support and improve the well-being and general welfare of O.R Tambo communities	People Development and Demographics	National Health Strategy	2	2	1_3_4_P028	4. Number of programmes implemented as per National Environmental Health Scope of Practice and National Environmental Health Norms and Standards	KPI	P028 District Municipal Health & Environmental Plan	R 711 353	11	11	1. Investigation of notifiable medical conditions within 24 hours of reporting, 2. Inspection of businesses in compliance with R638, R363 & other relevant legislations, 3. Water Quality Monitoring, 4. Inspections of water & waste sites, 5. Issuing of Certificates of Acceptability, 6. Identification, investigation & reporting of illegal dumps, 7. Identification of vector breeding places, 8. Surveillance of premises (ECDC's, Government Institutions etc.) 9. Inspection of waste disposal sites (Q1 & Q3), 10. National Health Insurance Consultative Forum (Q1) 11. World Environmental Health Day (Q1) & Awareness sessions (Q3) Programme 1 - 8 will be performed throughout the quarters	11	8	10	8	Quarterly Report with annexures
Community Services			People Development and Demographics	National Health Strategy	2	2	1_3_5_P029	5. Number of Municipal Health Services Strategy developed	KPI	P029 Municipal Health Services Strategy		New Indicator	1	Municipal Health Services Strategy	N/A	N/A	N/A	1	Municipal Health Services Strategy
Community Services	Disaster Risk Management & Fire Services		People Development and Demographics	Disaster Risk Management Strategy	2	9	1_3_6_P030	6. Percentage of destitute households supported due to disaster	KPI	P030 Disaster Impact Assessment and Relief	R 4 327 500	100%	100%	Social Relief (emergency supplies such as food parcels, blankets and referring to relevant sector departments)	100%	100%	100%	100%	Quarterly report with annexures
Community Services			Spatial Restructuring and Environmental Sustainability	Fire & Emergency Strategy	2	9	1_3_7_P031	7. Percentage compliance with the required attendance time for firefighting incidents	NKPI	P031 Compliance with required attendance time	R 0	100%	100%	60 minutes response time for areas within a 50 kilometres radius and 2 hours for areas more than 50 kilometres radius	100%	100%	100%	100%	Database of fire incidents reported Report of Fire Incident Responded to
Community Services	Environmental and Waste Management		Spatial Restructuring and Environmental Sustainability	Integrated Waste Management Strategy	2	10	1_3_8_P032	8. Number of support initiatives conducted to recycling cooperatives for waste diversion from landfilling to recycling programme	KPI	P032 Regional Recycling		New Indicator	16	1. Collection to the Buy back centre 2. Transportation to the main processing centre 3. Packaging of waste 4. Coordination of selling waste	4	4	4	4	Quarterly Report with annexures
Community Services			Spatial Restructuring and Environmental Sustainability		3	10	1_3_9_P033	9. Number of Environmental management programmes implemented	KPI	P033 Environmental Management	R 2 900 000	18	20	1. Monitoring of 9 Environmental Clubs 2. Municipal Coastal Committee meetings (Quarterly) 3. Greenest Municipal Competition Pre-assessment (Q1) 4. GMC Assessment (Q1) 5. Delivery of GMC Awards Prizes (Q4) 6. Environmental Education and Awareness Program (Quarterly)	6	4	4	6	Report, Attendance Registers and minutes of meeting
Community Services			Spatial Restructuring and Environmental Sustainability	Environmental Management Plan	2	10	1_3_10_P034	10. Number of monitoring and evaluations conducted on MIG projects in compliance with Environmental Impact Assessment (EIA) implementation	KPI	P034 Environmental Impact Assessment Screening		80	80	20 Capital Projects to be visited and screened for Environmental Authorisation (Quarterly)	20	20	20	20	Signed Monitoring and Evaluation Reports by Director with annexures
Strategic Planning & Governance	Special Programmes		People Development and Demographics	Human Development and Social Cohesion Strategy	2	14	1_3_11_P035	11. Number of Special Programmes initiatives implemented for children, young people, gender (women & men), elderly, persons with disabilities, HIV/aids and other communicable diseases	KPI	P035 Social Cohesion Programmes	R 4 385 524	30	29	1. Children Programmes X 6 2. Youth Programmes X 3 3. Gender Programmes (women & men) X 3 4. Elderly Programmes X 3 5. Disability Programmes X 3 6. HIV/Aids Programmes X 2 7. Male Initiation Programmes X 2 8. Observation of calendar events X 7	9	6	7	7	Quarterly Report with annexures
Strategic Planning & Governance	National & International Icons Celebrations		People Development and Demographics	Human Development and Social Cohesion Strategy	2	14	1_3_12_P036	12. Number of National and Internationally aligned programmes implemented in recognition of iconic figures	KPI	P036 Recognition of iconic figures	R 246 565	8	8	3 Programmes in honour of Nelson Mandela Month 4 Programmes in honour of OR Tambo Month 1 Programme Ingquza Hill Massacre	3	4	N/A	1	Quarterly Report with annexures

COMPONENT 2: SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)

COMPONENT 3: DETAILED CAPITAL WORKS PLAN

O. R. TAMBO DISTRICT MUNICIPALITY 2023/24 - 2025/26 3 - YEAR INFRASTRUCTURE PLAN

						DORA ALLOCATIONS		
MIS Form ID	Project Title	Project Type (water, sanitation etc)	Total Project Cost	Registered MIG Funds	Project Status (Not registered, Registered, Design & Tender, Contractor appointed, Construction <=25%, <=50%, <=75%, <=99%, completed, retention)	R 764 752 000,00	R 801 594 000,00	R 839 997 000,00
						Total planned expenditure on MIG for 2023/24	Total planned expenditure on MIG for 2024/25	Total planned expenditure on MIG for 2025/26
MIS 263 426	Mthatha Regional Water Supply - Feasibility Study	Water	R 5 318 682,48	R 5 318 682,48	Planning	-	R -	-
MIS 263 393	Koshpetri Regional Bulk Water Supply - Feasibility Study	Water	R 6 491 584,96	R 6 491 584,96	Planning	-	R -	R -
MIS 276 424	Coffee Bay Regional Water Supply scheme 3B	Water	R 104 894 807,83	R 104 894 807,83	Construction	9 363 521,00	R -	R -
MIS 224 437	Mganduli Corridor (KSD Presidential Initiative) - Mthatha Regional Water Supply	Water	R 296 442 203,00	R 296 442 203,00	Construction	1 000 000,00	R -	R -
MIS 224 270	KSD PIP: Mthatha Central and Airport Corridor	Water	R 183 843 815,00	R 183 843 815,00	Construction	1 000 000,00	R -	R -
MIS 262984	Extension of Upper Mhlahlane Water Supply	Water	R 224 775 681,00	R 224 775 681,00	Construction & Design	6 500 000,00	R 62 681 882,00	R -
MIS 271089	Mganduli Secondary Bulk Water Supply	Water	R 618 634 930,69	R 618 634 930,69	Construction	18 912 930,00	R -	R -
MIS 206 343	Sidwadweni Water Supply Phase 5 Remainder	Water	R 203 961 738,00	R 203 961 738,00	Design	7 330 861,00	R 9 344 639,00	R -
MIS 240 258	Ludlumbu RWS	Water	R 348 640 588,38	R 348 640 588,38	Construction	42 662 918,00	R -	R -
MIS 224 289	KSD PIP: Ngqeleni & Libode Corridors	Water	R 163 289 672,00	R 163 289 672,00	Construction	2 000 000,00	R -	R -
MIS 262 911	Rosedale Extension to Libode Water Supply - village reticulation	Water	R 256 482 994,00	R 256 482 994,00	Construction & Design	19 384 992,00	R 23 484 122,00	R -
MIS 271 086	Libode Secondary Bulk Water Supply	Water	R 101 320 106,80	R 101 320 106,80	Construction	19 828 339,00	R -	R -
MIS 271 088	Ngqeleni Secondary Bulk Water Supply	Water	R 104 984 146,00	R 104 984 146,00	Construction	4 200 000,00	R -	R -
MIS 203 381	Nzanyani Nggongweni Regional Water Supply Scheme Phase 2A	Water	R 970 117 808,34	R 970 117 808,34	Construction & Design	33 819 920,00	R 81 992 830,00	R 68 210 228,00
MIS 182348	Dumasi Regional Water Supply - Phase 1	Water	R 366 503 193,03	R 366 503 193,03	Construction	44 500 000,00	R 62 663 119,00	R 60 883 720,00
MIS 312996	Port St Johns Regional Water Supply - Phase 6	Water	R 63 660 368,74	R 63 660 368,74	Construction	22 661 780,00	R 8 920 119,00	R -
MIS 478 793	Sidwadweni Regional Water Supply Phase 5 B	Water	R 584 922 342,00	R 584 922 342,00	Prelim Design	4 031 881,00	R -	R -
MIS 478 791	Mvumelwano Regional Water Supply - Planning	Water	R 23 704 838,00	R 23 704 838,00	Planning	4 617 381,00	R 10 216 772,00	R 8 317 883,00
MIS 442 948	Lusikisiki RWS - Planning	Water	R 9 625 730,00	R 9 625 730,00	Concept Design	7 432 818,00	R -	R -
	Port St Johns Town Water Supply Scheme - Planning	Water			Planning - Not Registered	-	R 6 217 229,00	R -
	Refurbishment of Flagstaff Regional Water Supply	Water	R 118 673 161,72		Technical Report - Not Registered	-	R 34 992 026,02	R 15 399 299,00
	Coffee Bay Regional Water Supply - Phase 3C	Water	R 126 312 718,13		Technical Report - Not Registered	-	R 35 319 330,00	R 32 380 396,00
	Mthatha Central Corridor Regional Water Supply	Water			Technical Report - Not Registered	-	R 62 162 981,00	R 73 227 190,00
	Mthatha Airport Corridor Regional Water Supply	Water			Technical Report - Not Registered	-	R 43 221 930,00	R 72 881 209,00
	Mganduli Secondary Bulk Water Supply - Phase 2	Water			Technical Report - Not Registered	-	R 68 379 920,00	R 73 381 290,00
	Ludumbu Regional Water Supply - Phase 2	Water			Technical Report - Not Registered	-	R 60 721 683,00	R 69 339 120,00
	Ngadu Corridor Regional Water Supply	Water			Technical Report - Not Registered	-	R -	R 12 983 812,00
						-		
MIS 230 384	Port St Johns Ward 5 Sanitation	Sanitation	R 21 846 499,00	R 21 846 499,00	Construction	684 132,00	R -	R -
MIS 290 238	Port St Johns Ward 6	Sanitation	R 18 667 432,00	R 18 667 432,00	Construction	601 716,17	R -	R -
MIS 418 344	Zeggeza Hill Ward 20 Sanitation	Sanitation	R 8 948 103,18	R 8 948 103,18	Construction	4 424 100,60	R -	R -
MIS 418 369	KSD Ward 33 Sanitation	Sanitation	R 20 024 612,69	R 20 024 612,69	Construction	19 340 882,00	R -	R -
MIS 418 388	KSD Ward 38 Sanitation	Sanitation	R 11 466 176,81	R 11 466 176,81	Construction	6 585 441,21	R -	R -
MIS 418 803	Mhlanta Ward 10 Sanitation	Sanitation	R 21 912 321,69	R 21 912 321,69	Construction	11 128 322,00	R -	R -
MIS 418 804	Mhlanta Ward 13 Sanitation	Sanitation	R 32 816 110,99	R 32 816 110,99	Construction	20 262 281,00	R 6 219 243,00	R -
MIS 418 807	Mhlanta Ward 17 Sanitation	Sanitation	R 13 680 278,92	R 13 680 278,92	Construction	8 600 312,00	R -	R -
MIS 409 944	Nyandeni Ward 8 Sanitation	Sanitation	R 23 228 824,09	R 23 228 824,09	Construction	18 340 281,00	R -	R -
MIS 410 005	Nyandeni Ward 12 Sanitation	Sanitation	R 14 363 982,43	R 14 363 982,43	Construction	12 388 409,00	R -	R -
MIS 418 808	Nyandeni Ward 1 Sanitation	Sanitation	R 7 411 868,06	R 7 411 868,06	Construction	3 696 392,99	R -	R -
MIS 418 809	Nyandeni Ward 10 Sanitation	Sanitation	R 13 908 800,32	R 13 908 800,32	Construction	11 781 283,00	R -	R -
MIS 418 629	Port St Johns Ward 2 Sanitation	Sanitation	R 9 326 146,03	R 9 326 146,03	Construction	4 980 880,61	R -	R -
MIS 418 774	Port St Johns Ward 19 Sanitation	Sanitation	R 14 174 299,44	R 14 174 299,44	Construction	6 131 828,00	R -	R -

						DORA ALLOCATIONS		
MIS Form ID	Project Title	Project Type (water, sanitation etc)	Total Project Cost	Registered MIG Funds	Project Status (Not registered, Registered, Design & Tender, Contractor appointed, Construction <=25%, <=50%, <=75%, <=99%, completed, retention)	R 764 752 000,00	R 801 594 000,00	R 839 997 000,00
						Total planned expenditure on MIG for 2023/24	Total planned expenditure on MIG for 2024/25	Total planned expenditure on MIG for 2025/26
MIG 418 778	Port St Johns Ward 20 Sanitation	Sanitation	R 9 206 834,77	R 9 206 834,77	Construction	7 927 110,00	R -	R -
MIG 439 833	Mbleerie Ward 23 Sanitation	Sanitation	R 6 689 397,19	R 6 689 397,19	Construction	6 943 019,00	R -	R -
MIG 439 824	Nyandeni Ward 30 Sanitation	Sanitation	R 34 643 128,48	R 34 643 128,48	Construction	21 360 208,00	R 8 711 920,00	R -
MIG 439 802	Mbleerie Ward 4 Sanitation	Sanitation	R 7 686 145,04	R 7 686 145,04	Construction	5 412 838,00	R -	
MIG 439 798	KSD Ward 17 Sanitation	Sanitation	R 60 161 438,96	R 60 161 438,96	Construction	39 721 039,00	R 19 329 029,00	R -
MIG 439 781	Ingquza Hill Ward 5 Sanitation	Sanitation	R 8 140 287,93	R 8 140 287,93	Construction	6 912 049,00	R -	R -
MIG 439 677	Nyandeni Ward 27 Sanitation	Sanitation	R 6 183 323,96	R 6 183 323,96	Construction	4 821 993,00	R -	R -
MIG 439 674	Ingquza Hill Ward 26 Sanitation	Sanitation	R 11 305 313,79	R 11 305 313,79	Construction	9 972 192,00	R -	R -
MIG 439 673	KSD Ward 1 Sanitation	Sanitation	R 2 615 613,06	R 2 615 613,06	Construction	2 391 883,00	R -	R -
MIG 439 668	Ingquza Hill Ward 30 Sanitation	Sanitation	R 6 013 572,66	R 6 013 572,66	Construction	5 733 039,00	R -	R -
MIG 439 658	Ingquza Hill Ward 7 Sanitation	Sanitation	R 7 041 638,06	R 7 041 638,06	Construction	6 920 647,00	R -	R -
MIG 418 778	Port St Johns Ward 4 Sanitation	Sanitation	R 14 691 523,56	R 14 691 523,56	Construction	13 120 310,00	R -	R -
MIG 478 688	Mbleerie Ward 14 Sanitation - Phase 2	Sanitation	R 20 870 657,82	R 20 870 657,82	Prelim Design	R 12 688 378,82	R 8 182 279,00	R -
MIG 478 483	Ingquza Hill Ward 6 Sanitation - Phase 2	Sanitation	R 11 631 274,80	R 11 631 274,80	Prelim Design	R 11 631 274,80	R -	R -
MIG 478 487	KSD Ward 16 Sanitation - Phase 2	Sanitation	R 17 819 060,30	R 17 819 060,30	Prelim Design	R 17 819 060,30		R -
MIG 478 612	KSD Ward 20 Sanitation - Phase 2	Sanitation	R 34 826 154,44	R 34 826 154,44	Prelim Design	R 19 553 278,22	R 15 272 876,22	R -
MIG 478 620	Mbleerie Ward 11 Sanitation - Phase 2	Sanitation	R 18 927 031,48	R 18 927 031,48	Prelim Design	R 16 107 111,48	R 2 819 920,00	R -
MIG 478 691	Port St Johns Ward 12 Sanitation - Phase 2	Sanitation	R 25 293 437,27	R 25 293 437,27	Prelim Design	R 19 110 446,27	R 6 182 991,00	R -
MIG 478 787	Nyandeni Ward 28 Sanitation	Sanitation	R 26 777 922,32	R 26 777 922,32	Prelim Design	R 18 005 041,36	R 8 772 881,00	R -
MIG 478 789	Nyandeni Ward 31 Sanitation	Sanitation	R 11 396 875,27	R 11 396 875,27	Prelim Design	R 11 396 875,20	R -	R -
MIG 478 778	Nyandeni Ward 32 Sanitation	Sanitation	R 12 503 045,36	R 12 503 045,36	Prelim Design	R 12 503 045,19	R -	R -
						-		
MIG 216 847	Extension of Flagstaff Eradication of Bucket System Phase 2	Water Borne Sanitation	R 69 349 748,00	R 69 349 748,00	Construction	4 640 000,00	R -	R -
MIG 232949	Lusikisiki Sewers & Waste Water Treatment Works Phase 2	Water Borne Sanitation	R 136 760 000,00	R 136 760 000,00	Tender and Design	22 261 772,00	R 8 732 119,00	R -
MIG 263 443	Tsolo Waste Water Treatment Works and Raw Sewerage Pump Station	Water Borne Sanitation	R 82 381 421,00	R 82 381 421,00	Construction	1 020 000,00	R -	R -
MIG 204 839	Libode Sewerage Treatment works Phase 1	Water Borne	R 61 273 712,00	R 61 273 712,00	Construction	3 729 000,00	R -	R -
MIG 361 188	Libode WWTW & Reticulation Phase 2	Water Borne	R 226 967 324,81	R 226 967 324,81	Prelim Design	6 585 098,00	R 30 351 772,00	R 24 829 910,00
MIG 208 716	Port St Johns Town Sewer Reticulation Upgrade	Water Borne	R 246 693 150,63	R 246 693 150,63	Design	4 127 034,00	R 27 332 187,00	R 30 218 336,00
MIG 382 648	Flagstaff Sewer Reticulation - Phase 3	Water Borne	R 73 445 677,61	R 73 445 677,61	Design	-	R 5 912 209,00	R 22 182 881,00
MIG 403 680	Ngqeleni Sewer - Planning	Water Borne	R 5 210 173,63	R 5 210 173,63	Planning	3 013 862,08	R -	R -
MIG 382 643	Tsolo Sewer Reticulation - Phase 3	Water Borne	R 120 843 988,00	R 120 843 988,00	Construction and Design	21 210 312,00	R 19 882 019,00	R 12 882 910,00
MIG 361 226	Nomlacabeni Sewer	Water Borne	R 66 463 972,00	R 66 463 972,00	Technical Report - Not Registered	4 016 882,00	R 26 716 889,00	R 19 312 003,00
MIG 403 690	Qumbu WWTW and Sewerage Facility	Water Borne	R 85 342 243,38	R 85 342 243,38	Procurement - Tender Closed	18 153 082,00	R 24 819 227,00	R 20 213 229,00
	Mganduli WWTW and Sewerage Facility	Water Borne	R 0,00	R 0,00	Planning - Not Registered	-	R 6 213 098,00	R 22 806 992,00
	Ngqeleni WWTW and Sewerage Facility	Water Borne	R 0,00	R 0,00	Planning - Not Registered	-	R 13 969 204,00	R 34 618 226,00
	Ngangatsiwa and Waterfall Sewer Reticulation	Water Borne	R 0,00	R 0,00	Technical Report - Not Registered	-	R 14 652 819,00	R 23 716 002,00
	PMU - Admin		R 0,00	R 0,00		31 960 370,00	30 000 000,00	R 33 883 991,00
						R764 752 000,00	R801 121 463,24	R721 669 625,00